

## U.S. Department of Homeland Security Office of Inspector General Strategic Planning Engagement

### ABOUT THE ACADEMY

The National Academy of Public Administration (NAPA) is a non-profit, independent organization of top public management and organizational leaders who tackle the nation's most critical and complex public management challenges. With a network of more than 900 distinguished Fellows and an experienced professional staff, the Academy is uniquely qualified and trusted across government to provide objective advice and practical solutions based on systematic research and expert analysis. Established in 1967 and chartered by Congress in 1984, the Academy continues to make a positive impact by helping federal, state and local governments respond effectively to current circumstances and changing conditions. Learn more about the Academy and its work at [www.NAPAwash.org](http://www.NAPAwash.org)

### BACKGROUND

The Office of Inspector General (OIG) of the Department of Homeland Security (DHS) provides independent oversight and promotes excellence, integrity, and accountability within the Department. The OIG focuses its oversight on the Department's core mission areas: preventing terrorism and enhancing security; securing and managing our borders; enforcing and administering our immigration laws; safeguarding and securing cyberspace; and ensuring resilient response to disasters. Both the Department and the OIG were established by Congress in 2002.

### PROJECT DESCRIPTION

DHS OIG has contracted with the Academy to assist in developing a five-year strategic plan by providing advice, facilitating the process, and drafting the plan. The strategic plan will set high-level strategic goals and objectives for DHS OIG and will identify performance indicators that will provide useful measures of progress towards these goals. The purpose of the updated strategic plan is to help position DHS OIG to make the needed changes that will allow it to fulfill its vision and achieve its mission and priorities.

NAPA will work closely with DHS OIG leaders and senior staff to map out a comprehensive approach to developing the strategic plan. The project will be conducted via a multipronged approach, including; analysis of previous OIG strategic plans, benchmarking strategic plans of comparable OIGs, visioning and planning workshops with DHS OIG leadership and key stakeholders, and focus groups of different sets of OIG staff. NAPA will conduct the work over a period of ten months under the guidance of an Expert Advisory Group (EAG) of Academy Fellows.

## **EAG MEMBERS**

**Cheryle Broom\***, Interim Director, King County Office of Law Enforcement Oversight. Former King County Auditor, King County Auditor's Office, State of Washington; First Deputy Inspector General, Office of Inspector General, New York State Metropolitan Transportation Authority; Legislative Auditor, Washington State Joint Legislative Audit and Review Committee; Program Staff Director, King County Council; Citizen Participation Project Coordinator, U.S. Department of Health, Education and Welfare. Former positions with U.S. General Accounting Office: Evaluator; Performance Audit Manager; Auditor; Program Budget Analyst; Investment Analyst.

**Patria de Lancer Julnes\***, Associate Dean and Professor of Public Administration, Marxe School of Public and International Affairs, Baruch, CUNY. School Director and Professor of Public Administration, School of Public Affairs, Penn State Harrisburg; Special Assistant to the Provos, Director of the Doctor of Public Administration Program and Professor, School of Public & International Affairs, University of Baltimore; Associate Professor, Assistant Department-Head, and Graduate Program Director, Political Science Department, Utah State University; Assistant Professor of Public Administration, Doctor of Public Administration Program, University of Illinois at Springfield; Assistant Professor of Public Administration, Public Administration Institute, Fairleigh Dickinson University.

**Kathryn Newcomer\***, Professor, The Trachtenberg School of Public Policy and Public Administration, The George Washington University. Former positions at The George Washington University: Director of School, Department Chair, Department of Public Administration; Associate Professor. Former, Assistant Professor, University of Nebraska; Visiting Assistant Professor, University of Denver.

**Jeff Steinhoff\***, Executive Director, KPMG Government Institute and Managing Director, KPMG Federal Advisory. Former Managing Director, Financial Management and Assurance; Assistant Comptroller General of the United States for Accounting and Information Management, Government Accountability Office (GAO).

**Dave Van Slyke\***, Dean and Louis A. Bantle Chair in Business-Government Policy, The Maxwell School of Citizenship and Public Affairs, Syracuse University. Former positions with The Maxwell School of Citizenship and Public Affairs, Syracuse University: Associate Dean and Louis A. Bantle Chair in Business and Government Policy and Professor of Public Administration and International Affairs, Associate Professor, Department of Public Administration. Former Senior Research Associate, Campbell Public Affairs Institute; Faculty Member, Transnational NGO Project, Moynihan Institute of Global Affairs; Visiting Faculty Member, Maastricht Graduate School of Governance, Maastricht, Netherlands; Assistant Professor, Department of Public Administration and Urban Studies, Andrew Young School of Policy Studies, Georgia State University; Director, Nonprofit Studies Program.

**\*Academy Fellow**

## **PROJECT STAFF**

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