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**National Academy of Public Administration and
National Academies of Sciences, Engineering, and Medicine
Release Final Report on the National Nuclear Security Administration**

Report Follows Multi-Year Evaluation; Includes 16 Recommendations for Continued Progress

WASHINGTON, D.C. – The National Academy of Public Administration, in partnership with the National Academies of Sciences, Engineering and Medicine, today released [*Governance and Management of the Nuclear Security Enterprise*](#), a final report that follows a four-and-a-half-year assessment of the National Nuclear Security Administration (NNSA) at the U.S. Department of Energy (DOE).

“After a comprehensive evaluation, the Panel has found that governance and management of NNSA has improved,” said Panel Co-Chair Jonathan D. Breul, an Academy Fellow and a former senior official with the U.S Office of Management and Budget. “We have observed improved levels of trust, mission focus, governance, and performance across the organization. However, these improvements are fragile and NNSA must do more to ensure that progress continues on a positive trajectory. We encourage NNSA leadership to implement the Panel’s recommendations, which will serve to strengthen the agency for the critical work that it does.”

Within DOE, NNSA is a semi-autonomous agency responsible for enhancing national security through the military application of nuclear science. Following a 2014 Congressionally mandated report, *A New Foundation for the Nuclear Enterprise*, which contained recommendations to NNSA on improving governance and management, the FY2016 *National Defense Authorization Act* called for DOE and NNSA to improve NNSA’s effectiveness and efficiency by reforming its governance and management. The FY2016 NDAA also called for the National Academies and the National Academy of Public Administration to track and assess NNSA’s progress since the 2014 report.

The final National Academies/Academy Panel report, which follows [*four interim reports*](#), examines NNSA’s progress and offers recommendations on how to maintain and improve upon that progress. The report evaluates NNSA’s management policies, the role and scope of the NNSA administrator, and the relationship between NNSA and its laboratories.

The Panel’s 16 specific recommendations to NNSA fall under the following four themes:

- Solidify leadership and support for NNSA’s mission across the U.S. Department of Energy and the U.S. Department of Defense within the current statutory structure.
- Reinforce the healthy management practices emerging within NNSA.
- Take additional steps to maximize relations with and the contributions of the laboratories, sites, and plants that, with NNSA, comprise the National Security Enterprise.
- Establish mechanisms and culture for continuous improvement of governance and management, as NNSA focuses on meeting its significant future mission challenges.

To access the full final report, as well as the four interim reports, click [here](#).

About the National Academy of Public Administration:

Chartered by Congress to provide non-partisan expert advice, the Academy is an independent, non-profit, and non-partisan organization established in 1967 to assist government leaders in building more effective, efficient, accountable, and transparent organizations. Learn more at www.napawash.org

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